## Understanding the Malaysian Social Enterprise Landscape

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"Pepper Labs is an accredited social enterprise driving inclusive growth through sustainable economic empowerment and digital transformation."

Founding Member (Malaysia Chapter)





### We Believe In

Our Social Enterprise Accreditation (SE.A) certifies our social impact, just allocation of resources, and operational and financial sustainability.



### **Statement of Purpose**

We believe in using capacity building to enrich lives and create **sustainable digital and economic empowerment** for an inclusive growth.



### **Core Principles**

A commitment to building strong and sustainable communities to drive social innovation in accordance with the **United Nations' Sustainable Development Goals.** 



### **Development Goals**

To initiate collaborations centred around a common purpose and shared goals and to embrace change and constantly innovate to increase social impact.



# control of their livelihoods through employment and micro-entrepreneurship..." **AID** with DIGNITY CREATE **OPPORTUNITY**

"We believe in helping under-

served community to take



### Let's Get to Know Each of Our Business Models

- Name
- Social Enterprise
- Impact Purpose + Target Group
- Motivation (Story-telling)





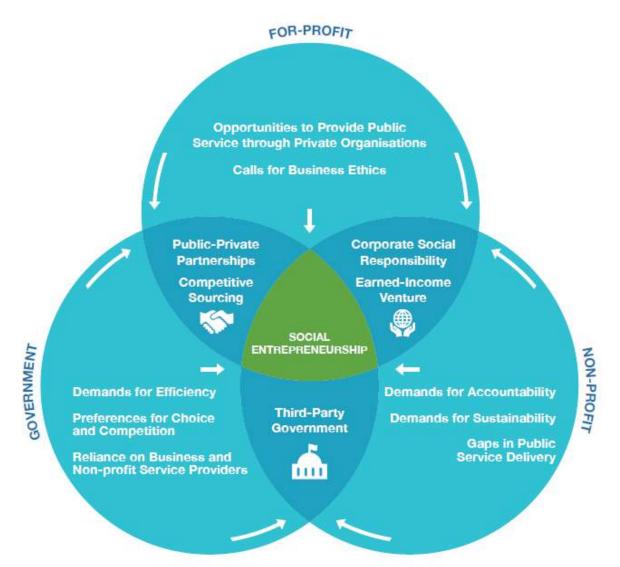
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### Why Transform & Empower?

Sector	Factors of a shift	Main benefits
Non-Profit	<ul> <li>Reducing reliance on unpredictable sources of income to sustain operations</li> <li>Increasing ability to scale up impact while being more cost-effective in reaching beneficiaries</li> <li>Expanding scope of impact beyond the current beneficiary profile</li> </ul>	<ul> <li>Creation of reliable sources of income to help maintain or grow operations</li> <li>Independence and ability to utilise funding not earmarked for specific purpose</li> <li>Availability of funding to invest strategically in products/ services for beneficiaries</li> </ul>
<b>- \$:</b> - For-Profit	<ul> <li>Creating a distinctive capability and advantage by tapping into a traditionally 'non-viable' market</li> <li>Contributing more to the community through more strategic and coordinated philanthropy</li> <li>Attracting and retaining talent by providing an opportunity for employees to provide in-kind support</li> </ul>	<ul> <li>Provide returns to shareholders who are increasingly more conscious about investment</li> <li>Establish presence and footprint in a new market through social or environmental contributions</li> <li>Contributing back beyond financial means, through inkind support and capabilities</li> </ul>
Government	<ul> <li>Reducing the cost of public service and goods delivery</li> <li>Increasing the quality of the public service and goods delivery</li> <li>Responding quickly to the needs of the public</li> <li>Reaching out to a public previously beyond reach</li> </ul>	<ul> <li>Cost-effective means to serve the public with basic services and goods</li> <li>Provide more 'customer-centric' focus in terms of delivery of public service and goods</li> <li>Inclusive and participative form of government where all are served</li> </ul>



### **Connect & Complement.**





### **Primary Characteristics**

A social enterprise is an entity which balances both impact and business in order to solve a legitimate issue through its offerings, which are driven by market needs

### **Business Viability**

- Generates income from trading activities by offering products or services that are demanded by the market
- Sustains and grows itself through business means that are, by nature, profitable and scalable

### Impact-Driven

- Exists specifically to solve a legitimate issue that is often neglected by either the public or private sector
- Exists specifically to serve a customer and beneficiary demographic that is often underserved by the market

### Secondary Characteristics

A social enterprise is an entity that operates by being inclusive and transparent in its activities, while being fully accountable to its shareholders and beneficiaries

### **Inclusive Equity**

- Ownership of the social enterprise is distributed fairly to the stakeholders who are involved in the enterprise
- Ownership of the social enterprise is fairly distributed between the shareholder, management, and beneficiary

### **Responsible & Transparent**

- Accountable to the actions and consequences related to the activities of the social enterprise
- Discloses information that is accurate and timely for the purpose of informing the shareholders and beneficiaries

### **Inclusive Governance**

- Decision rights are distributed fairly to its shareholders, stakeholders, and potentially the beneficiaries
- Governed in a fair and transparent way focused on achieving the mission and objectives

### Fair Compensation & Returns

- Compensates its employees fairly in recognition for their role and contribution to the social enterprise
- Provides fair financial returns to its shareholders in exchange for specific impact outcomes



### **The Evolution**

- 1. MAGIC launched **Social Enterprise Blueprint 2015 -2018** and administered the ecosystem development till 2018.
- 2. MEDAC launched **Dasar Keusahawanan Negara 2030** and **Social Enterprise Accreditation System** in 2019 and co-administered the ecosystem development with MAGIC till 2020.
- 3. From 2020 2021, MOSTI co-administered the **special allocations** under PENJANA, PRIHATIN etc. with MAGIC and MEDAC administered the **Social Enterprise Blueprint 2021 2030.**
- 4. From 2022, MEDAC administered the ecosystem development from policy perspective with the launch of the **Social Enterprise Action Plan (SEMy2030).**
- 5. In 2023, MEDAC re-opened the Social Enterprise Accreditation system for application.

\*The social enterprise budget allocations grew from RM 10 million in 2018 to RM 40 million in 2022. In 2023, RM 30 million through SME Bank and Matching Grants was allocated while strategic projects were also planned in the pipeline by MOF.

In Malaysia, the previous definition of social enterprise is <u>"a business entity that is registered under</u> any written law in Malaysia that proactively creates positive social and/or environmental impact in a way that is financially sustainable."

Moving forward, the social enterprise description for Malaysia is enhanced as follows:

A social enterprise is a registered entity under a written law in Malaysia, purpose-driven and has financially viable business model that addresses social and/or environmental challenges, aiming to achieve positive impacts to its beneficiaries and to the economy.

This definition is aligned to the global characteristics of a social enterprise:



Purpose-driven/ mission-driven

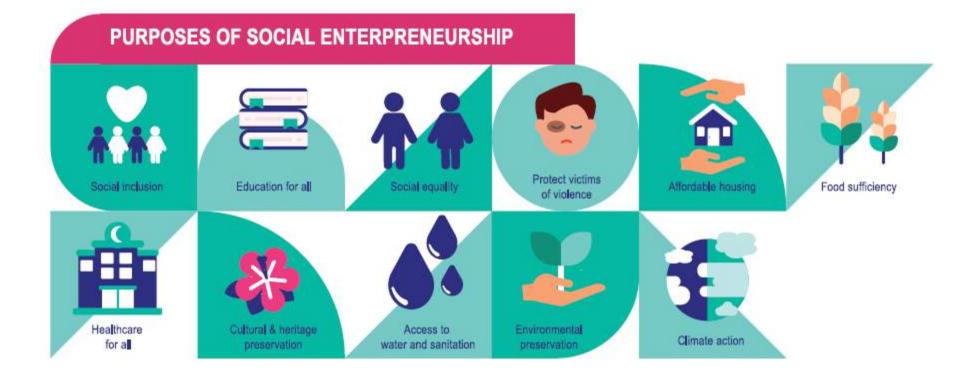




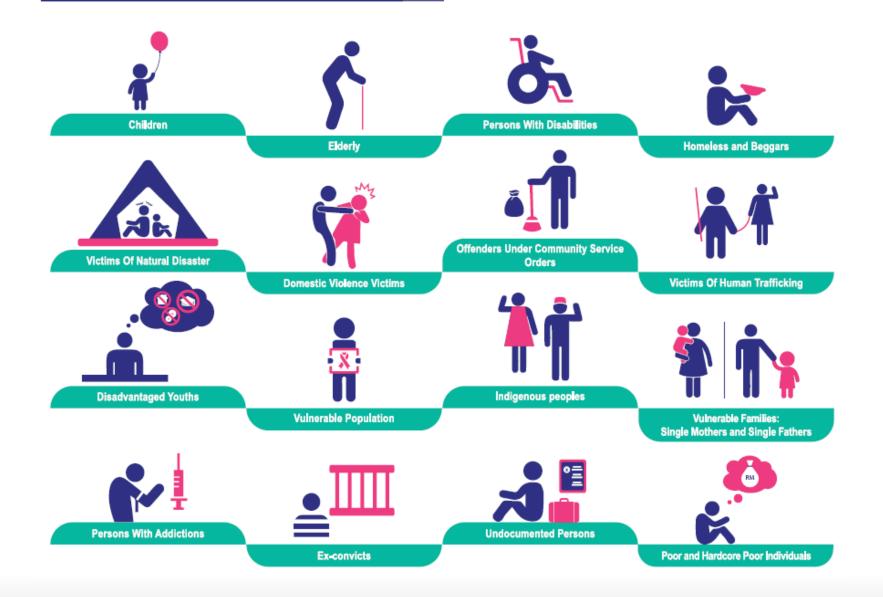
Addresses social Act and/or environmental challenges

Achieves positive impact











### Let's Fit The Definition Into Existing Social Enterprises

- Social Enterprise
- Impact Purpose + Target Group





### The Accreditation

### Perusahaan Sosial Asas (SE.B)

- Organisasi mestilah memenuhi deskripsi perusahaan sosial yang berkuatkuasa di Malaysia
- Berdaftar dengan undang-undang bertulis di Malaysia
- Sekurang-kurangnya telah beroperasi selama 6
   bulan
- Didorong oleh matlamat untuk menangani Sosial Dan/Atau Alam Sekitar
- Mempunyai kumpulan sasar yang jelas
- 2 30% hasil pendapatan diperolehi daripada aktiviti perniagaan
- Organisasi yang ingin memohon digalakkan untuk mengikuti Kursus Asas
   Keusahawanan Sosial anjuran INSKEN

### Perusahaan Sosial Diakreditasi (SE.Ac)

- Organisasi mestilah mendapat penarafan sebagai SE.B terlebih dahulu
- Sekurang-kurangnya telah beroperasi selama 2 tahun
- 2 50% hasil pendapatan diperolehi daripada aktiviti perniagaan
- ✓ ≥ 25% daripada keuntungan disalurkan kepada misi sosial dan/atau alam sekitar
- Mempunyai laporan pengukuran impak Sosial Dan/Atau Alam Sekitar yang jelas
- Tempoh sah laku 5 tahun daripada tarikh kelulusan

# The **New Allies Handbook**

Initiatives to enable catalytic cooperation between governments and social entrepreneurs





### Case example: How Malaysia is unlocking social innovation potential



### Agency

Promote the power of the collective

X

#### Agency of social innovation

Malaysia established a government agency of social innovation under the umbrella of the Ministry of Entrepreneurship to ensure engagement of civil servants. Social entrepreneurs can reach out to this single point of contact to navigate the government.

#### SDG-themed circles

Malaysia runs SDG-themed circles under the prime minister office to bring together different stakeholders to exchange ideas on specific topics.

#### Chamber of Social Entrepreneurship

Malaysia established a Chamber of Social Entrepreneurship that unites social enterprises and advocates to get a yearly budget from the government that is subdivided.



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Strengthen

capabilities

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Provide

information

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Foster

Enable social sector models

A 3-tiered accreditation programme for social enterprises was launched. To move up a tier, you need to follow a 2-day government-supported capability building programme. Each tier is related to a different set of government benefits. Accredited SSEs get listed on a public SE platform, can participate in government procurement, get access to funding and support and join a network of Malaysia's leading social enterprises. The enterprises that reach Tier 3 get a 3-year tax exemption and tax deduction for donors.

#### Procurement mechanism and briefing for civil servants

Tiered accreditation program for social enterprises

Malaysia created a briefing for civil servants to guide them how to procure from social enterprises versus traditional companies. In addition, the procurement mechanism was changed such that social enterprises get priority based on their impact on SDGs.

#### Accelerator and growth program

Malaysia set up an accelerator dedicated to social innovation in partnership with the private sector. The incubator's objective is to develop young social entrepreneurs equipped with social innovation capabilities and unite them in a growing network.

#### Integration of social innovation in education

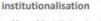
Malaysia engrained social innovation in their education system to raise the new generation of social entrepreneurs in universities and schools.

#### Social innovation marketplace

Malaysia established a marketplace specific to social entrepreneurs where their products can be profiled. The institute running the platform pitches the products to corporates and ministries. For example, the Ministry of Finance dedidcated USD 5m for social procurement.

#### Parliament SDG pilots

Malaysia allocates budget to each parliament member to run a SDG specific project together with a local NGO or social enterprise. This public-social pilot partnership successfully decentralises impact and ensures budget reaches local initiatives.



 Many of the initiatives touch upon multiple areas Source: Catalyst2030 member interviews





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# **THANK YOU**

Interested parties can reach out to us for enquiries into partnerships and collaborations. Change starts today, and it starts with all of us!

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